

## FACILITIES

- 1** Corporate Headquarters – Pittsburgh, Pa. – G  
Business Service Center – Pittsburgh, Pa. – G  
McKeesport Tubular Operations – B, I  
Mon Valley Works  
Clairton Plant – Clairton, Pa. – D  
Edgar Thomson Plant – Braddock, Pa. – A  
Irvin Plant – West Mifflin, Pa. – B  
Research and Technology Center – Munhall, Pa. – H  
Transtar – Pittsburgh, Pa. – F, G, I  
USS Real Estate – Pittsburgh, Pa. – G, I  
U. S. Steel Tubular Products – Pittsburgh, Pa. – G, I
- 2** Mon Valley Works  
Fairless Plant – Fairless Hills, Pa. – B
- 3** Fairfield Works – Birmingham, Ala. – A, B  
Fairfield Tubular Operations – Birmingham, Ala. – B
- 4** Gary Works  
East Chicago Tin – East Chicago, Ind. – B  
Gary Works – Gary, Ind. – A, B, D  
Midwest Plant – Portage, Ind. – B  
Chrome Deposit Corporation – Portage, Ind. – C, G, J
- 5** Granite City Works – Granite City, Ill. – A, B, D
- 6** Automotive Center – Troy, Mich. – H  
Great Lakes Works – Ecorse and River Rouge, Mich. – A, B  
Double Eagle Steel Coating Company – Dearborn, Mich. – B, J  
Worthington Specialty Processing – Canton, Jackson and Taylor, Mich. – C, J
- 7** Lorain Tubular Operations – Lorain, Ohio – B
- 8** Minnesota Ore Operations  
Keetac – Keewatin, Minn. – E  
Minntac – Mt. Iron, Minn. – E  
Hibbing Taconite Company – Hibbing, Minn. – E, J
- 9** Tilden Mining Company – Ishpeming, Mich. – E, J
- 10** Star Tubular Services Division – Lone Star, Texas – F, I, K  
Texas Operations Division – Lone Star, Texas – B, I  
Wheeling Machine Products – Hughes Springs, Texas – B, I
- 11** Bellville Operations Division – Bellville, Texas – B, I  
Tubular Processing Services Division – Houston, Texas – B, I  
Tubular Threading and Inspection Services Division – Houston, Texas – B, I  
U. S. Steel Tubular Products Houston Sales Office – Houston, Texas – G, I  
U. S. Steel Tubular Products Innovation and Technology Center – Houston, Texas – H, I

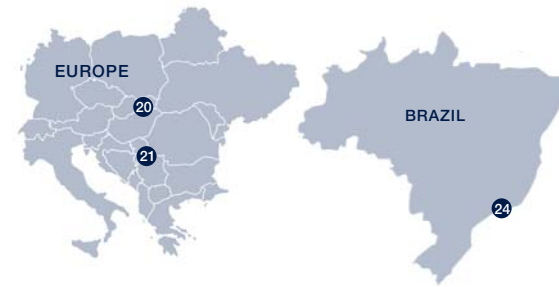
- 12** U. S. Steel Tubular Products Dallas Sales Office – Dallas, Texas – G, I
- 13** U. S. Steel Tubular Products Denver Sales Office – Denver, Colo. – G, I
- 14** U. S. Steel Tubular Products Canada Sales Office – Calgary, Alberta – G, I
- 15** Wheeling Machine Products – Pine Bluff, Ark. – B, I
- 16** Double G Coatings, LP – Jackson, Miss. – B, J
- 17** PRO-TEC Coating Company – Leipsic, Ohio – B, J
- 18** USS-POSCO Industries – Pittsburg, Calif. – B, J  
United Spiral Pipe, LLC – Pittsburg, Calif. – B, J
- 19** U. S. Steel Canada – Hamilton, Ontario – G, I  
Hamilton Works – Hamilton, Ontario – A, B, D, I  
Lake Erie Works – Nanticoke, Ontario – A, B, D, I  
Baycoat – Hamilton, Ontario – B, J  
D.C. Chrome Limited – Stoney Creek, Ontario – C, J



- 20** U. S. Steel Košice, s.r.o.  
– Košice, Slovak Republic – A, B, D, F, G, I  
USSE Research  
– Košice, Slovak Republic – H
- 21** U. S. Steel Serbia, d.o.o. – Smederevo, Republic of Serbia – A, B, F, G, I  
Tin Mill Šabac – Šabac, Republic of Serbia – B, I  
USSS – Kučevo, d.o.o. – Kučevo, Republic of Serbia – E, I
- 22** Acero Prime – Ramos Arizpe, Mexico – C, J, K
- 23** Acero Prime – San Luis Potosí, Mexico – C, J, K
- 24** Apolo – Rio de Janeiro, Brazil – B, J

### Key:

- |  |                                |
|--|--------------------------------|
| A – Steelmaking                              | F – Transportation             |
| B – Finishing                                | G – Administrative Offices     |
| C – Processing                               | H – Research and Technology    |
| D – Coke Production                          | I – Subsidiary and/or Division |
| E – Raw Material Mining<br>and/or Processing | J – Joint Venture              |
|  | K – Warehousing                |



United States Steel Corporation



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Making Steel • World Competitive • Building Value



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2011 POCKET FACTS

**VISION STATEMENT**

Making Steel. World Competitive. Building Value.

**CORE VALUES**

- Safety
- Diversity and Inclusion
- Focus on Cost, Quality and Customer
- Results and Accountability
- Environmental Stewardship

**BUSINESS FOCUS**

- Be forward-looking
- Grow responsibly
- Generate a competitive return on capital
- Meet financial and stakeholder obligations

**KEY STRATEGIES**

- Become a world leader in safety and environmental performance
- Continue to increase our value-added product mix
- Further expand our global business platform
- Maintain a strong capital structure
- Improve our reliability and cost competitiveness
- Attract and retain a diverse workforce with the talent and skills needed for our long-term success

**SAFETY HIGHLIGHTS**

Global OSHA Recordable Injury Rate  
44% improvement 2005 – 2010

Global Days Away From Work Injury Rate  
51% improvement 2005 – 2010

**INTEGRATED STEELMAKING FACILITIES as of May 2011**

(Million net tons)	Annual Raw Steelmaking Capability	# Blast Furnaces
<b>North America</b>		
Fairfield Works	2.4	1
Gary Works	7.5	4
Granite City Works	2.8	2
Great Lakes Works	3.8	3
Hamilton Works	2.3	1
Lake Erie Works	2.6	1
Mon Valley Works	2.9	2
<b>Total North America</b>	<b>24.3</b>	<b>14</b>
<b>Europe</b>		
U. S. Steel Košice (USSK)	5.0	3
U. S. Steel Serbia (USSS)	2.4	2
<b>Total Europe</b>	<b>7.4</b>	<b>5</b>
<b>Total U. S. Steel</b>	<b>31.7</b>	<b>19</b>

**STEEL SHIPMENTS BY PRODUCT AND SEGMENT**

(Thousands of tons)	Flat-rolled	USSE	Tubular	Total
<b>Product – 2010</b>				
Hot-rolled Sheets	4,963	2,191		<b>7,154</b>
Cold-rolled Sheets	4,340	752		<b>5,092</b>
Coated Sheets	2,893	878		<b>3,771</b>
Tin Mill Products	1,340	583		<b>1,923</b>
Tubular		9	1,463	<b>1,472</b>
Semi-finished, Bars, and Plates	1,765	982		<b>2,747</b>
<b>Total</b>	<b>15,301</b>	<b>5,395</b>	<b>1,463</b>	<b>22,159</b>
<b>Product – 2009</b>				
Hot-rolled Sheets	3,173	1,896		<b>5,069</b>
Cold-rolled Sheets	3,152	655		<b>3,807</b>
Coated Sheets	1,882	793		<b>2,675</b>
Tin Mill Products	1,253	534		<b>1,787</b>
Tubular		5	575	<b>580</b>
Semi-finished, Bars, and Plates	401	498		<b>899</b>
<b>Total</b>	<b>9,861</b>	<b>4,381</b>	<b>575</b>	<b>14,817</b>

Note: Data does not include shipments by joint ventures and other equity investees of U. S. Steel.

**FINISHING FACILITIES as of May 2011**

<b>Bellville Operations Division</b> – Welded (ERW) pipe with outside diameters 1.9" – 4.5"	<b>Mon Valley Works</b> Fairless Plant – Galvanized sheet products Irvin Plant – Sheet products
<b>Fairfield Tubular Operations</b> – Seamless pipe with outside diameters 4.5" – 9.875"	<b>Star Tubular Services Division</b> – Threading, finishing, and inspection
<b>Fairfield Works</b> – Sheet products	<b>Texas Operations Division</b> – Welded (ERW) pipe with outside diameters 1" – 16"
<b>Gary Works</b> East Chicago Tin – Tin products Gary Works – Sheet products Midwest Plant – Sheet and tin products	<b>Tubular Processing Services Division</b> – Upsetting, threading, finishing, heat treating, and inspection
<b>Granite City Works</b> – Sheet products	<b>Tubular Threading and Inspection Services Division</b> – Threading and inspection
<b>Great Lakes Works</b> – Sheet products	<b>U. S. Steel Canada</b> Hamilton Works – Sheet products Lake Erie Works – Sheet products
<b>Lorain Tubular Operations</b> – Seamless pipe with outside diameters 1.9" – 4.5" and 10.75" – 26"	<b>U. S. Steel Košice</b> – Sheet, tin and tubular products
<b>McKeesport Tubular Operations</b> – Welded (ERW) pipe with outside diameters 8.625" – 20"	<b>U. S. Steel Serbia</b> – Sheet and tin products
	<b>Wheeling Machine Products</b> – Pipe couplings

**RAW MATERIALS PRODUCTION**

(Million net tons)	2010	2009	2008
<b>Taconite pellets</b>			
Keetac	5.4	—	5.1
Minntac	14.6	8.5	16.1
<b>Total Taconite Pellets</b>	<b>20.0</b>	<b>8.5</b>	<b>21.2</b>
<b>Coke Production</b>			
North America	5.8	4.0	6.6
Europe	1.5	1.4	1.6
<b>Total Coke Production</b>	<b>7.3</b>	<b>5.4</b>	<b>8.2</b>

**AVERAGE PRICE PER TON**

(Dollars)	2010	2009	2008
Flat-rolled	\$ 675	\$ 651	\$ 780
Tubular	\$1,494	\$1,755	\$2,041
U. S. Steel Europe (USSE)	\$ 705	\$ 637	\$ 932

**FINANCIAL STATISTICS**

	2010	2009	2008
Segment (Loss) Income from Operations	\$ 56	\$(1,591)	\$ 3,165
(Millions of dollars – before retiree benefit expenses and other items not allocated to segments)			
Per shipped ton	\$ 2.5	\$ (106)	\$ 129

**EMPLOYEES (Approximate by location as of April 2011)**

<b>North America</b>		
Fairfield Works	Transtar	1,046
Steelmaking Operations	U. S. Steel Canada	
Gary Works	Hamilton Works	960
East Chicago Tin	Lake Erie Works	1,259
Gary Works	U. S. Steel Tubular Products	
Midwest Plant	Fairfield Tubular Operations	579
Granite City Works	Lorain Tubular Operations	586
Great Lakes Works	McKeesport Tubular Operations	141
Headquarters	Texas Operations Division	941
Other Units	Other Units	1,071
Minnesota Ore Operations	<b>Total North America</b>	<b>24,727</b>
Keetac		
Minntac		
Mon Valley Works	<b>Europe</b>	
Clairton Plant	USSK	13,308
Edgar Thomson Plant	USSS	5,446
Fairless Plant	<b>Total Europe</b>	<b>18,754</b>
Irvin Plant		
	<b>Total U. S. Steel</b>	<b>43,481</b>

**GARY PRINCIPLES**

- I believe that when a thing is right, it will ultimately and permanently succeed.
- The highest rewards come from honest and proper practice. Bad results come in the long run from selfish, unfair and dishonest conduct.
- I believe in competition ... that the race should be won by the swiftest, and that success should come to him who is most earnest and active and persevering.
- I believe that no industry can permanently succeed that does not treat its employees equitably and humanely.
- I believe thoroughly in publicity. The surest and wisest of all regulation is public opinion.
- If we are to succeed in business, we must do it on principles that are honest, fair, lawful and just.
- We must put and keep ourselves on a platform so fair, so high, so reasonable, that we will attract the attention and invite and secure the approval of all who know what we are doing.
- We do not advocate combinations or agreements in restraint of trade, nor action of any kind which is opposed to the laws or to the public welfare.
- We must never forget that our rights and interests are and should be subservient to the public welfare, that the rights and interests of the individual must always give way to those of the public.